I hereby make the following observations

Recruitment

The basic educational standard should be increased to minimum third level

Pass Degree level to ensure that candidates fulfil basic competency in

fulfilling the role of modern day Garda. Stricter vetting procedures should

be in place to ensure best calibre of candidate is recruited.

Role of Sergeant

The rank of Sergeant has often been described as the lynchpin of the

organisation. Sadly his input has been diminshed and the role is now

virtually anonymous. The role will have to be redefined to give him more

supervisory responsibilities where issues and problems can be identified

earlier and structures put in place to address training deficiencies. Sergeants will need to have enhanced management skills to

equip him with diversity of his role and to ensure front line supervision

is meaningful and perceived to be such.

Visible Policing

The Garda on the beat has too often been perceived as the poor relation of

the Force. There appears to be no focus on prioritising the role and no

emphasis in having a presence on the streets of our towns. Many business

people and members of the public have lost touch with Gardai as they have

no interaction with them. Management should encourage a visible presence on $% \left(1\right) =\left(1\right) +\left(1\right)$

our towns and streets and reward it as quality policing. This should not be

dressed up as Community Policing where members are *not even *visible in

many of the areas they are assigned to.

The Garda Siochana is a unique organisation as one of the regulations

stated that members should serve a least 50 kilometres from their own home

or wifes residence. While the provision exists it has recently

been more

honoured in the breach than in observance. It has served the organisation

well and should be enforced fairly all round without exception. Otherwise

the regulation is meaningful and non existent.

Politicisation of Organisation

Recently the organisation has become more politicised than ever before

through provision of the Garda Siochana Act 2005. This is totally

unacceptable and makes a mockery of the organisation.

Individuals with party political allegiance seek to score points by damming the

party political allegiance seek to score points by damming the organisation

resulting in low morale of the general membership. Thankfully this however

has not resulted in any diminution of the public support to the general $\ensuremath{\mathsf{S}}$

membership on the ground.

Overall the Irish public deserve a better policing presence with better $% \left(1\right) =\left(1\right) +\left(1\right) +\left($

support from Government services